



Hinton House | Birchwood Park Avenue | Risley | Warrington | WA3 6GR
T +44 (0)1925 832546 | www.nda.gov.uk

Mr Philip Matthews
Executive Director
NuLeAF
c/o Suffolk County Council
Endeavour House
8 Russell Road
Ipswich
IP1 2BX

16 August 2019

Dear Mr Matthews,

Re: Estate-Wide Staff Transport Plan

Thank-you for your letter addressed to Martin Grey, dated 1 July, regarding the NDA's view-point on an estate-wide staff transport plan.

You reference a presentation Martin gave to the Integrated Waste Management (IWM) TOG meeting on 9 May, and the disappointment expressed by some Nuleaf members when you reported Martin's presentation back to them.

I think perhaps there is a misunderstanding on the scope of that presentation, and on the type and scope of information usually discussed within the environment of that particular forum.

Martin is concentrating on the technical aspects of the transport of nuclear waste and materials, and to that end was presenting to the IWM group with that in mind. He was not attempting to give a full update on the NDA's wider review of people, place, accommodation and travel, which is part of our longer-term work to fulfil the aspirations of One NDA.

The issue of staff transport is part of a much wider dialogue, linking a Group Accommodation Strategy with masterplanning for logistics across the entire NDA group that we are working to develop – in tandem with our Site Licence Companies. For example, and to avoid confusion, Sellafield Ltd is currently working on a localised transport plan for the site, which as you will know has by far the largest workforce of any of our sites in the UK.

The NDA is working on development of our Strategy 4, and part of this work will be to pull together our strategic approach to a range of interconnected issues of transport in one. The effective use of NDA land and associated transport issues goes beyond Martin's remit – although his work will be incorporated into this wider approach.

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The review of use of land includes consideration of office space and other facilities, and how we move towards smarter, more flexible working for the entire NDA group. For example, smarter accommodation logistics involving the use of hubs for our people could help to reduce carbon footprints, and potentially improve traffic flows. This approach should also help promote more effective collaboration and R&D among the NDA family, assist with supply chain issues through potential for co-locating warehousing with new people hubs, and in line with our One NDA approach, will underpin more effective sharing of expertise across the group. These are the areas we are looking to develop as part of a wider strategy, which I am sure NuleAF will comment on as we go forward.

We are speaking to a range of stakeholders about these aspirations, including our Site License companies, local authorities, local planners and government, as we develop this thinking further, with the ultimate aim of smarter working and accommodation solutions driving our approach to staff transport plans.

I should also add that these plans, still currently being developed, are of course also designed to deliver the mission more safely, effectively and efficiently.

As we further develop this integrated approach to people, accommodation and movement of staff between sites and travel-to-work routes, we will of course be happy to brief you further either directly through Nuleaf, or with individual councils if appropriate.

I will ask our Head of Stakeholder Relations, John McNamara to keep a close link with you on this issue as it develops further. John will be able to keep you updated of when we can supply more details of this developing strategy to your members.

I would like to take this opportunity to thank-you for your continued interest in the work of the NDA.

Yours sincerely,

A handwritten signature in black ink, appearing to read 'Tony Smithers'.

Tony Smithers
Interim Group Head of Property

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