



Sellafield Ltd



NRS



Nuclear Waste
Services



NTS

Stakeholder Engagement Update

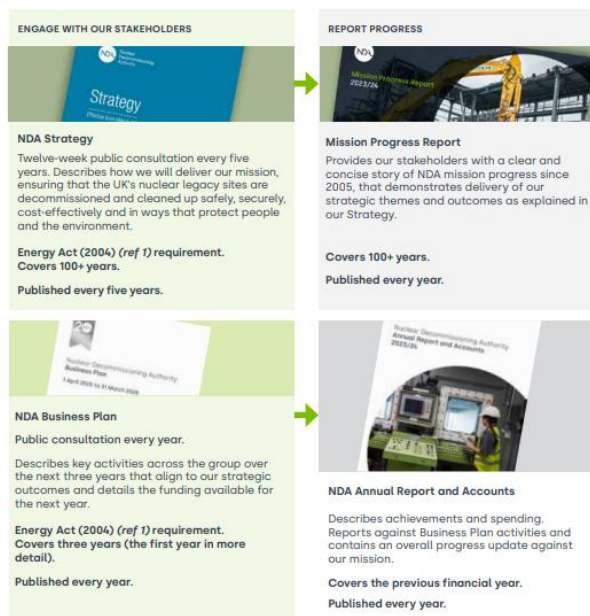
nuleaf Steering Group

October 2026



NDA's Stakeholder Environment

How we communicate our strategy and report progress



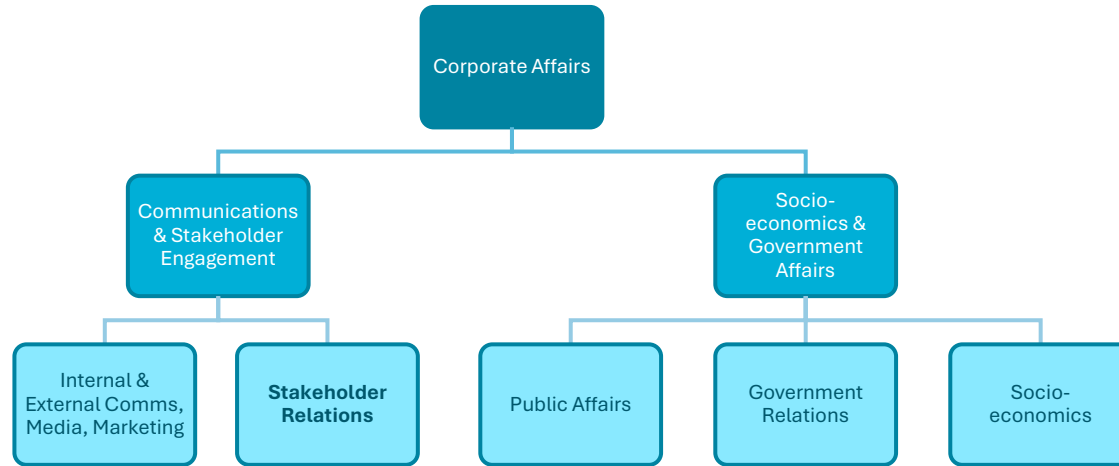
Context

Our mission has not changed and our contribution to the UK nuclear enterprise is growing:

- Strategy 5 – focus, prioritisation and increased group collaboration
- Mission progress across sites, AGR transfers, GDF decision, plutonium immobilisation, site end states
- Central and regional political and structural change – local skills, employment, growth, industrialisation
- Fiscal outlook
- Nuclear Regulatory Taskforce response
- Independent review of the NDA
- Trusted to do more
- International role
- Leadership transition, Chair recruitment and organisational change

Introductions

The NDA group's Corporate Affairs function is responsible for successfully fulfilling the NDA's Energy Act obligations to engage with stakeholders and consider the impact of decommissioning activities on site communities.



We already work closely with corporate affairs teams across NRS, Sellafield, NTS and NWS on local engagement. Our group approach is developing to ensure effective service to stakeholders and efficiency within financial constraints.

Nuleaf Service Plan 2026/27



- Nuleaf is a convenor and secretariat for a local authority membership body not a direct delivery organisation
- Plan contains **20 objectives and 60+ discrete actions**
- **Measurable outputs:** meetings, consultations, workshops, reports, briefings, site visits, newsletters and engagement activities
- **Hard to measure outcomes:** policy & strategy influence, local authority capability/representation, stakeholder/community engagement, and nuleaf's financial sustainability
- **Strong alignment:** coverage of decommissioning & radwaste policy and NDA strategic outcomes

Looking Ahead

Next 6 months	Longer-term
• NDA Business Plan 2027-30 consultation, 7th December • Social Impact & Communities Strategy refresh including consultation, by March 2027 • Site End State guidance • Planning Practice Guidance • Spending Review 2027 • Nuclear Regulation Bill, early 2027 • Independent Review of the NDA report, Spring 2027 • Radwaste Strategy engagement, starting Spring 2027 • Secretary of State announcement on GDF siting, TBC	• NDA CEO transition, 2027 • Major delivery milestones at sites • Plutonium immobilisation Programme • Site end states engagement • AGR Transfers • Potential Vulcan site transfer to NDA • Review of National Policy Statement (NPS) for Geological Disposal Infrastructure • Strategy 6 development to 2031



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Thank you

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