



Magnox

Nuleaf presentation

9 December 2020

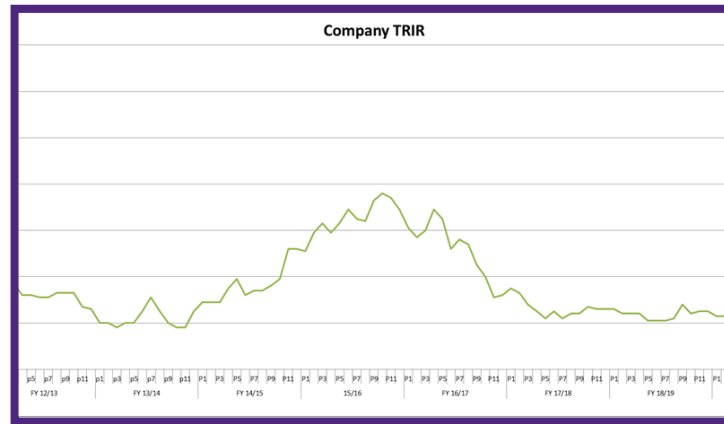
Introduction & reflection

- One year plus since move to subsidiary model
- Continued delivery despite pandemic
- Updating Lifetime Plans
- Reshaping LTPs to reflect new decommissioning strategy
- Playing our part in developing 'One NDA'



Safety update

- Safety is still our overriding priority
- Case rates not affected significantly by pandemic



- We also need to take account of our mental health



Where are we now?

- Developments in how we do business
 - EDI
 - Smarter Working
 - Shadow Board
 - Sustainability



Post-Covid 'new normal'

- New ways of working – like today!
- 61% of staff back working on site
- 36% of staff being supported to work from home
- New 'Covid secure' workplaces
- Return to pre-pandemic work schedules



Strategy and current focus

- Site specific strategies with Traws as our lead site
- Continuing hazard reduction and our decommissioning mission
- Future Missions
- Keeping our people safe



Change in decommissioning strategy

- A year of change – developing decommissioning strategies appropriate for each site
- NDA Strategy 4 document consultation
- Overarching business case being prepared – target submission to Government Spring 2021
- Trawsfynydd proposed as lead and learn site. But no site left behind

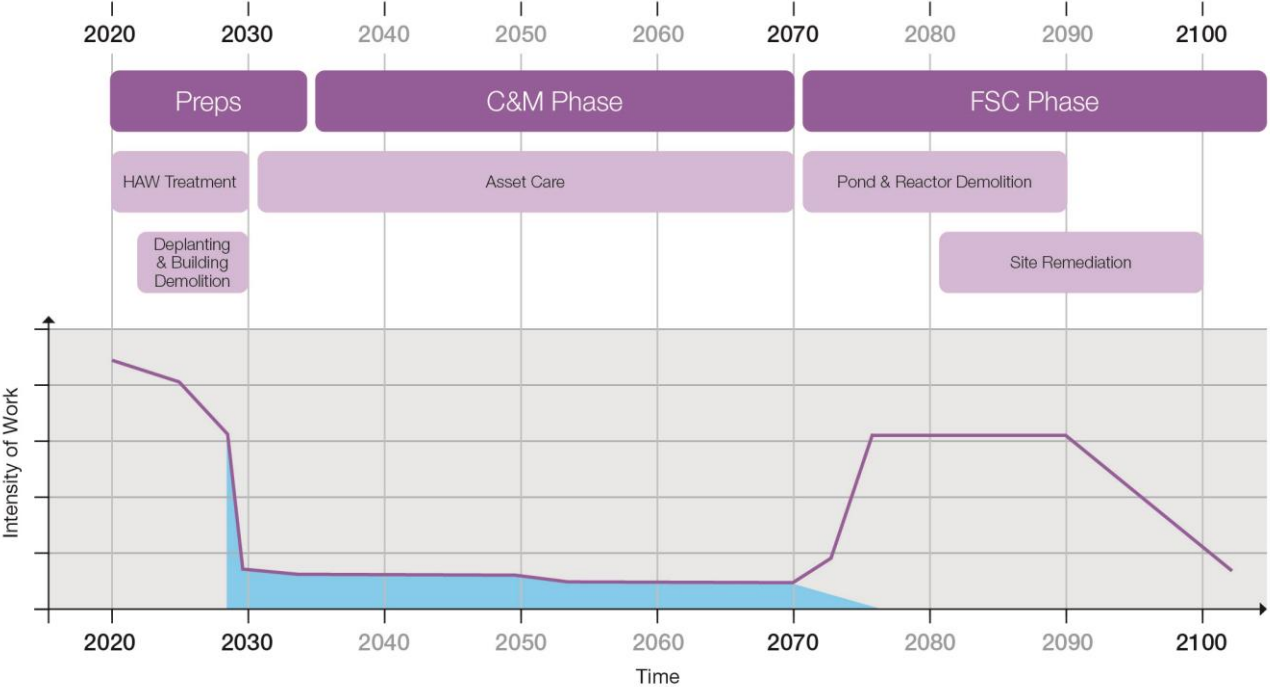


A compelling case for change

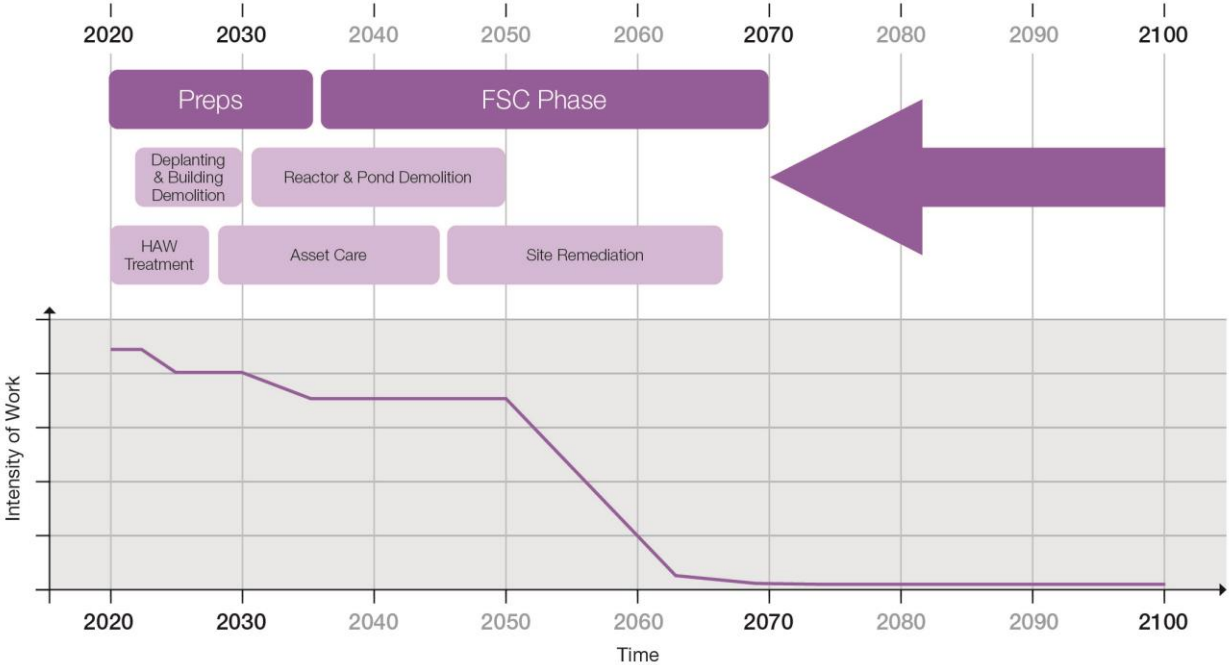
- Learning from Bradwell
- Reduce uncertainty around decommissioning costs
- New waste management options
- Sustain decommissioning skills and knowledge
- Progress in remote dismantling technologies



Existing care and maintenance (C&M)

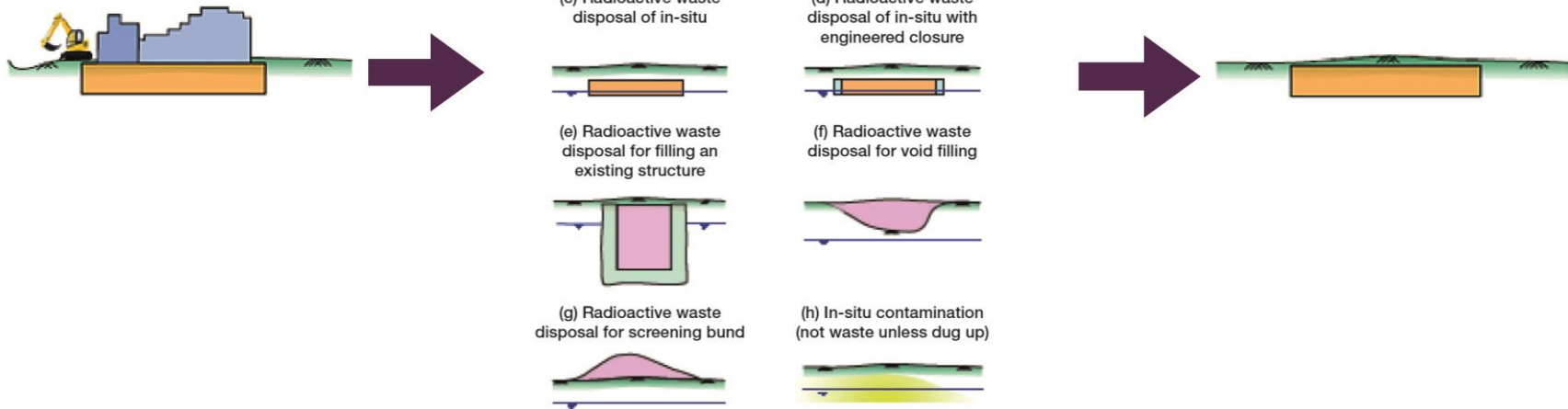


Bringing forward decommissioning

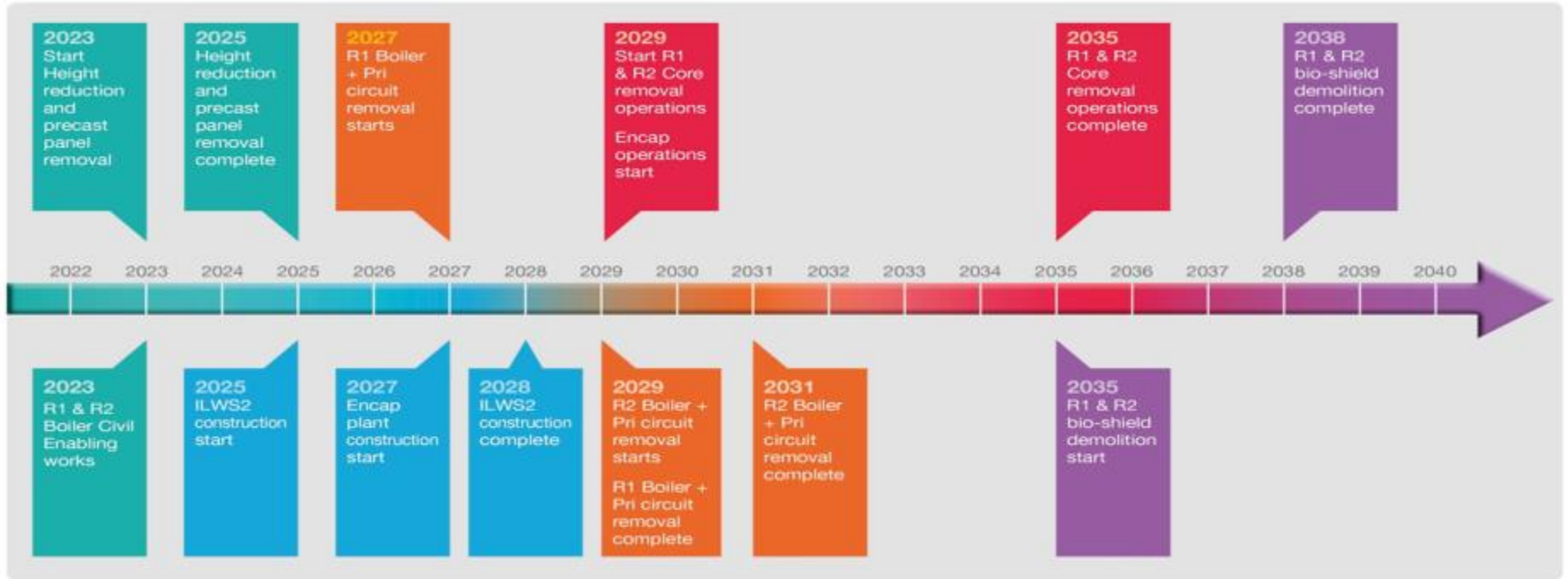


Optimising Site End States is Critical

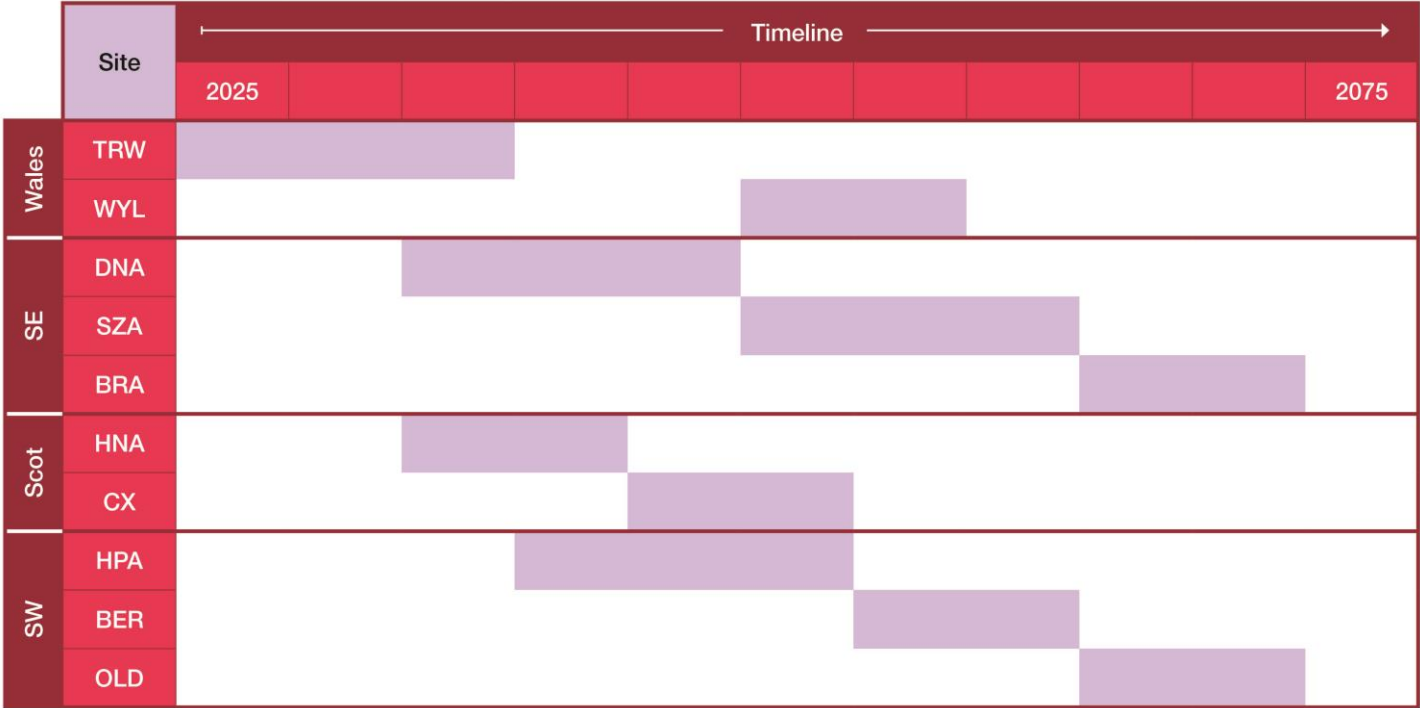
Waste Options



Trawsfynydd – current view

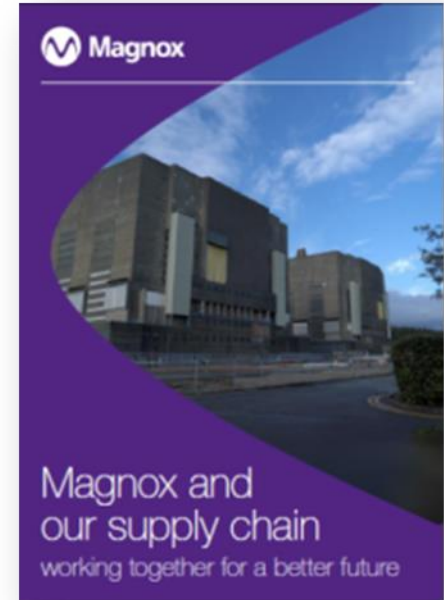


Potential scenario – illustrative



Opportunities

- Early supply chain involvement essential to delivery
- Now re-invigorating and re-engaging with supply chain as a subsidiary
- More than £19bn future spend
- Key areas for supply chain input
 - dismantling and demolition
 - waste management
 - programme and project delivery



Socio-economic Funding update

- **Magnox cumulative figures: £897k approved (out of £1.02m fund) - of which £300k committed to Covid-19 related activities via local authorities**



Funding update

- Continued support for multi-year funded projects:

2020/21 Magnox funded (£555k):

- North Ayrshire College, £250k
- Arloesi Gwynedd Wledig, £95k
- STEM Gogledd, £50,250
- Envision, £30k
- The Outdoor Partnership, £36k
- Sense of Place Co-ordinator, £40k
- Leiston Longshop, £46,600
- Dorset Wildlife Trust, £7,500

2020/21 NDA funded (£574k), managed by Magnox:

- Morlais Tidal Energy, £200k
- North Anglesey Regeneration Plan, £195k
- Romney Marsh Employment Hub, 159k
- Saxmundham Art Station, £20k

North Ayrshire Council - £500k approved for 2021/22 for the Lochshore Garnock Visitor and Community Hub development.



Ongoing engagement

- Planning amendment approved for South East wastes into Bradwell ILW store
- Skip import discussions at Hinkley continue
- Integrated Waste Management Programme
- NDA Strategy 4 consultation – now closed – final strategy due for publication April 2021



Comments & Questions